

# Sabine François

## CALICO

CALICO (CAre and Living in COmmunity) is a project of 34 housing units providing a generational and social mix in interaction with its neighborhood, located in the commune of Forest in the Brussels-Capital Region. It is led by a wide partnership of eight associations, institutions, policymakers, and social enterprises. CALICO started officially in November 2018.

CALICO embraces Community Land Trust (CLT) model and goes beyond: it is an intergenerational inclusive cohabitation focussed on care, gender and solidarity, offering access to rent and homeownership to low-income people. The inhabitants of CALICO were selected between 2019 and early 2020, and have learned to know each other and managed to meet several times for group activities. They started to move in July 2021.



Sabine is always looking to create new ways of doing, thinking, and collaborating.

What is important for her is the connection between life and death, the cycle that is inevitable and beautiful, bringing change, constant evolution.

Sabine can share her experience in integrating different approaches of different organizations (gender, poverty, life and death, participation, inclusion) under one roof, within one community.

Values and expertise

## Governance team

The CLT model is based on a fiduciary agreement among several actors. The land trust acquires the land and leases it with a long-term ground lease to homeowners of the building sitting on the same land. The lessee is a not-for-profit body. Currently, CALICO is led by a directors committee, with one representative of each partner (public authority, NGO, University, etc). It is to drive the overall direction of the project. Daily, there are 3 operating committees created: for communication, for operations, and participatory approach with the inhabitants. There is also a second governance level for all projects, led by project managers.



*Project Manager in Pass-ages*

- How to share the power and engage inhabitants?
- How to successfully implement and evaluate a bold vision?
- How to avoid institutionalization?

Questions to the Forum